COMMITTEE NAME: EXECUTIVE COMMITTEE OF THE UNIVERSITY SENATE (ECUS) WITH STANDING COMMITTEE CHAIRS

**MEETING DATE & TIME:** 2 DECEMBER 2016; 3:30 –4:45

**MEETING LOCATION:** TERRELL HALL, ROOM 114

**ATTENDANCE**:

MEN	MEMBERS		"P" denotes Present, "A" denotes Absent, "R" denotes Regrets		
P	Alex Blazer (CoAS, FAPC Chair)	P Carol Sapp (CoHS, APC Chair)			
P	Jan Hoffmann Clark (CoAS, RPIPC Chair)		Costas Spirou (Interim Provost)		
R	Nicole DeClouette (CoE, ECUS Vice-Chair)	R	Susan Steele (CoHS, ECUS Chair Emeritus)		
R	Steve Dorman (University President)		John R. Swinton (CoB, ECUS Chair)		
P	Heidi Fowler (CoHS, SAPC Chair)		Craig Turner (CoAS, ECUS Secretary)		
P	Chavonda Mills (CoAS, ECUS Vice-Chair)		Shaundra Walker (Library, ECUS Member)		
P	Lyndall Muschell (CoE, CAPC Chair)				
GUE	GUESTS				
Mary	Mary Magoulick (SoCC Chair)				
	Italicized text denotes information from a previous meeting.  *Denotes new discussion on old business.				

AGENDA TOPIC	DISCUSSIONS & CONCLUSIONS	ACTION OR RECOMMENDATIONS	FOLLOW-UP {including dates/responsible person, status (pending, ongoing, completed)}
I. Call to Order	The meeting was called to order at 3:31 pm by Chavonda Mills (Chair).		
II. Approval of Agenda	A MOTION to approve the agenda was made and seconded.	The agenda was approved as circulated.	
III. Approval of Minutes	A MOTION to approve the minutes of the 4 Nov 2016 meeting of the Executive Committee with Standing Committee Chairs was made	Committee with Standing	

	and seconded. A draft of these minutes had minutes were approved as posted,
	been circulated to the meeting attendees via so no additional action was
	email with no revisions offered. Thus, the required.
	minutes had been posted as circulated.
IV. Reports	Influtes flux seen posted as enculated.
1 v. Reports	
President's Report	As President Dorman had extended <i>Regrets</i>
_	and was unable to attend this meeting, there
President Dorman	was no President's Report.
Provost's Report	1. Professional Leave The recipients of the
	2017-2018 Professional Leaves were
Interim Provost Spirou	notified by the Office of the Provost on 1
_	Dec 2016.
	2. <b>BoR Awards</b> GC nominated the following
	for Board of Regents (BoR) Awards.
	a. <b>Dr. Cynthia Alby</b> was nominated for
	the Faculty Award for Excellence in
	the Scholarship of Teaching and
	Learning.
	b. Matt Roessing was nominated for the
	Felton Jenkins, Jr. Hall of Fame
	Award.
	c. The Department of Accounting was
	nominated for the Department
	Excellence Award.
	3. Early Action Admissions (Class of 2021)
	a. 1100 Admitted Students (slightly
	higher than last year's Early Action
	group)
	b. 3.66 Average High School GPA (.01
	points higher than last year)
	c. 1235 Average SAT Score for the Old
	Test (16 points higher than last year)
	d. 27 Average ACT Score (No change
	from last year)
	e. 1280 Average SAT Score for the New
	Test

# **Executive Committee of the University Senate (ECUS)**

#### **Chavonda Mills**

- 1. <u>Motions</u> ECUS has no motions to submit for university senate consideration at its 20 Jan 2017 meeting.
- 2. <u>Officers</u> The 2016-17 ECUS officers are Chavonda Mills (Chair), Nicole DeClouette (Vice-Chair) and Craig Turner (Secretary).
- 3. <u>Meeting</u> ECUS met on 2 Dec 2016 from 2:00pm to 3:15pm. The following topics were discussed.

# a. Presiding Officer Report to ECUS

- i. Concern ECUS addressed a faculty concern regarding the role of executive administration in advancing proposals under review by standing committees. In the spirit of shared governance, it is recommended that the executive administrators limit their influence in advancing contested proposals.
- ii. <u>Bylaws</u> ECUS will review university senate bylaws and further clarify the charge of each standing committee.
- iii. <u>ECUS-SCC Deliberation</u> Spirited deliberation ensued on this issue with the following conversation points.
  - 1) What is the role of standing committees in reviewing a proposal emerging from a department and/or college? Matters that emerge from these sources are often curricular, but this issue was broadened to all standing committees not simply CAPC. There is a need to

Chavonda Mills to ensure that prior to implementation of a policy committee, the proposal of such a policy committee be brought back to ECUS-SCC for further discussion.

- processes. Initially this might be considered with respect to the curricular flowchart that recently emerged as well as for decisions of the standing committees of the university senate.
- consideration 3) In the curricular matters, faculty have primacy in the curricular content and the pedagogical delivery of this content and administrators have the responsibility to ensure efficiency and effectiveness in the resource management in the delivery of curriculum. At times there is a tension between these.
- 4) There is always room for more clarity in existing governance documents, and the recent issue has brought this to light. It is hoped that we can move forward together and bring additional clarity to our shared governance processes including the university senate bylaws and recently emerging curricular flowchart.

## b. <u>USGFC Rep Term of Service</u>

i. <u>Two Reps</u> ECUS agreed the university faculty will have two USGFC reps: the Presiding Officer Elect with a one year term of service and an elected faculty senator representative with a two year term of service.

- ii. <u>Election Process</u> The Chair of the Subcommittee on Nominations (SCoN) will facilitate the election and SCoN members will provide recommendations on the election process (e.g., timeline, eligibility, etc.).
- c. Role of US in Liberal Arts Council
  ECUS recommends the university senate representative (presently Susan Steele) on the Liberal Arts Council provide monthly written and oral updates on council business. The university senate representative is encouraged to inform the council of items requiring university senate consideration to ensure university senate involvement throughout decision-making processes.
- d. <u>IFR Procedures</u> ECUS considered a concern regarding the Individual Faculty Report (IFR) deadline of March 15, which was set when IFR submission was based on the academic year. Concerns were
  - i. faculty need sufficient notification of a deadline change, and
  - ii. can the deadline be changed without due process and faculty input?

For calendar year 2016 IFR submission, ECUS recommends Interim Provost Spirou consult with Deans Council to propose a deadline, and communicate this deadline to faculty as early as possible. Moving forward, FAPC will review current IFR

submission procedures and make recommendations to revise language and deadlines based on the current practice of calendar year IFR submission.

### e. Policy Updates Committee

- i. Issue ECUS considered a query regarding the process for ensuring existing university policies are in compliance with USG/BoR policy when USG/BoR policies are updated. ECUS noted that the University Compliance/ Policy Officer (presently Sadie Simmons) is the responsible party for ensuring policy compliance and recommends this officer notify the university senate of USG/BoR policy changes. University Senate will present these USG/BoR policy updates as information items as no deliberation is necessary unless it is to contest the policy change.
- ii. Proposal **ECUS** proposed formation of a policy oversight committee to ensure proposed policies are in compliance with external (USG/BoR) as well as existing internal (GC) polices, processes, procedures. and committee Recommended as the members were Policy/ Officer Compliance and representatives from the following: Legal Affairs, Human Resources, Academic Affairs, and Finance and

	Administration. This committee
	might also draft policies.
	ECUS-SCC Deliberation There
	were concerns vocalized about the
	formation of such a committee and
	its role. Those concerned felt that
	the proposed members of this
	policy committee could be brought
	in for consultation as needed when
	policies were being developed by a
	standing committee (APC, CAPC,
	FAPC, RPIPC, SAPC). Another
	concern was including the drafting
	of policy as a charge to this
	proposed committee as university
	policy is within the domain of the
	university senate. A request was
	made of Chavonda Mills that prior
	to implementation of this policy
	committee, this proposal be brought
	back to ECUS-SCC for further
	discussion. Chavonda Mills assured
	those concerned that this would be
	done.
<b>Academic Policy Committee</b>	1. Motions APC has no motions to submit
(APC)	
(AIC)	for university senate consideration at its
Carol Sann	20 Jan 2017 meeting.
Carol Sapp	2. Officers The 2016-17 APC officers are
	Carol Sapp (Chair), Mike Gleason (Vice-
	Chair) and David McIntryre (Secretary).
	3. Meeting The Academic Policy
	Committee was scheduled to meet on 2
	Dec 2016 from 2:00pm to 3:15pm but had
	no quorum. Even so, the following topics
	were discussed by those able to be in
	attendance.

	1		I
		a. No quorum APC did not have a	
		quorum and thus could not officially	
		conduct business. Those who were	
		present discussed the following items.	
		b. <u>Information Items</u> Two APC	
		subcommittees have engaged in	
		activity since the last ECUS-SCC	
		meeting, and will be reporting to APC	
		at its 3 Feb 2017 meeting.	
		i. Subcommittee Report on motion	
		for a common syllabus statement	
		related to Emergency Action Plans.	
		ii. Subcommittee Report on meeting	
		with Jeanne Sewell to further	
		committee discussion of any online	
		teaching and learning issues.	
<b>Curriculum and Assessment</b>	1.	Motions CAPC has three motions to	
<b>Policy Committee (CAPC)</b>		submit for university senate consideration	
		at its 20 Jan 2017 meeting. The topics of	
Lyndall Muschell		these motions are provided below in 3.a.	
	2.	Officers The 2016-17 CAPC officers are	
		Lyndall Muschell (Chair), Angel Abney	
		(Vice-Chair) and Josie Doss (Secretary).	
	3.		
		Policy Committee met on 2 Dec 2016	
		from 2:00pm to 3:15pm. The following	
		topics were discussed.	
		a. <u>Motions</u> The following Action Items	
		were deliberated and voted upon. The	
		result of these votes, documenting	
		CAPC actions, are given below.	
		i. Deactivation Bachelor of Music	
		Education approved	
		ii. Deactivation Bachelors of Science	
		in Outdoor Education not approved	
		iii. Certificate Geographic Information	
		Science approved unanimously	

	iv. <u>Certificate Sustainability</u> approved
	unanimously
	Each of the approved items will be
	submitted as a motion to University
	Senate for deliberation and a vote.
	b. <u>Information Items</u> The following
	information items were shared with
	CAPC and will be documented in the
	CAPC minutes.
	i. New Course Proposals BLST 4320,
	4325; GEOG 4105, 4115; IDST
	2050, 4995; PHIL 4100, 4320,
	4325, 4330; SOCI 3433
	ii. MAT in Middle Grades Education
	MAED Course Corrections Prior
	records for the program of study
	include MATH 5001 and 5002. The
	prefix for these two courses has
	been corrected to reflect MAED
	5001 and MAED 5002.
	iii. GY2Y Course Approvals
	1) GC2Y Global Horror;
	2) GC2Y Knowledge Democracy;
	3) GC2Y Disability and Culture in
	Tanzania (Study Abroad);
	4) GC2Y Culture, Nature, and
	Empire;
	5) GC2Y Bodies, Borders, and
	Bound.
<b>Subcommittee on the Core</b>	1. Motions SoCC has no motions to submit
Curriculum (SoCC)	for university senate consideration at its
	20 Jan 2017 meeting.
Mary Magoulick	2. <b>Officers</b> The 2016-17 SoCC officers are
	Mary Magoulick (Chair), Brandon
	Samples (Vice-Chair) and Kay Anderson
	(Secretary).
<u> </u>	(Seeroma)).

- 3. <u>Meetings</u> The following summarizes SoCC activity at its recent meetings.
  - a. <u>Area B</u> SoCC has been discussing management of Area B Sections for much of this semester.
    - i. Area B Chair For many years we have reported to the administration that we believe there should be an acting chair for Area B. Many departments seem to conceive of these courses as not residing in their departments, and thus they may not monitor their faculty who teach them (reviewing syllabi, assignments, and assessment) the way they would with native courses. SoCC has talked (over many years) about various ways we could help facilitate some such oversight. Many years ago Tom Ormond (Associate Provost at the time) was assigned to act as a de facto chair, but we believe his primary work in this regard was to check SACS qualifications of instructors to teach particular topics. Given how many other duties the Associate Provost has, it does not seem feasible to expect them to do a chair's job as well.
    - ii. Reviewing Sections Two years in a row, SoCC members voted to initiate a process of reviewing sections of GC1Y and GC2Y. We also talked to the Provost's office both years to ensure we'd have its support. Although many people

	and in favor of this process
	seemed in favor of this process
	(voting for it), there remain a few
	strong voices (on SoCC) of people
	questioning the value of this
	proposed process. Discussion
	continues, and we are hoping that
	whatever we do will facilitate the
	best possible teaching of these
	sections.
	iii. Next Steps After much discussion
	all semester, we are now hoping to
	meet with the chairs next semester
	to ensure they know that they are
	responsible for oversight of Area
	B classes taught by their faculty,
	and we will attempt to offer
	documents and information to
	assist them in such efforts. We will
	also try to schedule a voluntary
	forum with Area B instructors to
	discuss teaching in Area B and to
	answer any questions.
Faculty Affairs Policy	1. Motions FAPC has no motions to submit
Committee (FAPC)	for consideration by the university senate
, ,	at its 20 Jan 2017 meeting.
Alex Blazer	2. Officers The 2016-17 FAPC officers are
	Alex Blazer (Chair), Tom Toney (Vice-
	Chair) and David Johnson (Secretary).
	3. <b>Meeting</b> The Faculty Affairs Policy
	Committee met on 2 Dec 2016 from
	2:00pm to 3:15pm and the following
	items were discussed.
	a. Committee Composition FAPC has
	reached consensus that its committee
	composition, as defined in the bylaws,
	is appropriate.

- b. Peer Teaching Evaluation Models: FAPC discussed peer teaching evaluation being used for both formative purposes during annual review and pre-tenure review and also summative purposes during tenure, promotion, and five-year review. A question arose regarding this type of evaluation for non-tenure track parttime and full-time lecturers. FAPC also discussed training faculty to be teaching evaluators. peer preliminary possibility is a two person peer review committee composed of a department member and an outside, trained observer, perhaps from the Center of Teaching & Learning (CTL). FAPC is going to talk with Jeanne Sewell for CTL's perspective.
- c. <u>T&P Task Force</u> The Task Force urges faculty to take the survey that was released this week on FrontPage. Alex Blazer will replace Ryan Brown, who is resigning from the Task Force at the end of this semester, as one of the two FAPC representatives on the Task Force.
- d. Faculty Rights and Responsibilities

  During Summer FAPC reminds all members of the university community that important issues that require shared governance should be dealt with during the academic year when possible.
- e. <u>T&P Policy and Procedure</u> <u>Irregularities</u> FAPC would like to remind administrators that copies of

	recommendations for and against
	promotion and tenure from chairs,
	deans, etc. should be provided to the
	candidate. There was also a discussion
	about faculty members being
	prevented from responding to
	recommendations "for" promotion and
	tenure when such a positive
	recommendation sends mixed
	messages. FAPC members are
	carefully reviewing the promotion and
	tenure university policy language for
	their next meeting.
Resources, Planning and	1. Motions RPIPC has one motion to submit
Institutional Policy	for university senate consideration at its
Committee (RPIPC)	20 Jan 2017 meeting. See item 3a below.
	2. Officers The 2016-17 RPIPC officers are
Jan Hoffmann Clark	Jan Hoffmann Clark (Chair), Susan C.
	Allen (Vice-Chair) and Emily Gomez
	(Secretary).
	3. Meetings The Resources, Planning and
	Institutional Policy Committee met on 2
	Dec 2016 from 2:00pm to 3:15pm and the
	following items were discussed.
	a. <b>Policy Motion</b> RPIPC voted to
	forward a policy motion to the full
	university senate at its 20 Jan 2017 to
	adopt the proposed "GC Policy for
	Programs Serving Minors."
	b. Parking Concern from the Floor
	i. A parking concern regarding the
	perception that participants in
	today's (2 Dec 2016) President's
	Scholarship Competition were
	parked in spots typically requiring
	employee decals. The expresser of
	the concern shared their morning
ш	

	experience riding the parking shuttle.
	ii. Jan Clark responded to indicate
	that this had been a point of
	conversation at the 2 Dec 2016
	RPIPC meeting, and that this very
	concern was shared by many.
	iii. While it was recognized that
	employees are supportive of
	having the Presidential Scholars
	on campus, they would equally
	welcome advanced notification of
	this kind of event so that the
	employees with paid parking
	permits can plan their parking
	strategies on such days.
	iv. Ideally, this feedback will be
	shared with the PTAC (Parking
	and Transportation Advisory
	Committee) to seek possible
	resolutions to this concern.
Student Affairs Policy	1. Motions SAPC has no motions to submit
Committee (SAPC)	for university senate consideration at its
	20 Jan 2017 meeting.
Heidi Fowler	2. Officers The 2016-17 SAPC officers are
	Heidi Fowler (Chair), Ben McMillan
	(Vice-Chair) and Simplice Tchamna-
	Kouna (Secretary).
	3. <u>Meeting</u> The Student Affairs Policy
	Committee met on 2 Dec 2016 from
	2:00pm to 3:15pm. The following topics
	were discussed.
	a. The Honor Code: Inclusion of
	<u>Discrimination</u>
	i. On behalf of a Student Government
	Association (SGA) Senator,
	Johnathan Garcia, SAPC was

	introduced to a draft-version of a
	non-discrimination statement to
	(potentially) be included in the
	Honor Code. A request was made
	for SAPC to provide feedback.
	SAPC members recommended that
	the finalized document be vetted by
	Legal Counsel before bringing
	before University Senate (if
	University Senate is the appropriate
	audience).
	b. GC Permit issued to "hate speech"
	group
	i. According to Campus Safety, a
	permit may be granted, but is not
	necessary, for a group or individual
	if they wish to utilize their freedom
	of speech on campus (as long as
	they make the appropriate request/
	notification and alert campus
	organizers of their planned event
	and remain in the physical location
	allotted).
	ii. SAPC discussed ways in which we
	might alert students or better
	prepare students for moments of
	"hate speech" when they are
	presented with them on campus.
Subcommittee on	1. Motions SCoN has no motions to submit
Nominations (SCoN)	for university senate consideration at its
, í	20 Jan 2017 meeting.
Nicole DeClouette	2. Officers The 2016-17 SCoN officers are
	Nicole DeClouette (Chair), (No Vice-
	Chair position) and Craig Turner
	(Secretary).

	3. No Report As Nicole DeClouette had		
	extended <i>Regrets</i> and was unable to attend		
	this meeting, there was no SCoN Report.		
V. Information Items			
Actions/Recommendations			
<b>University Senate Budget</b>	1. <b>Balance</b> The balance of the university		
	senate budget (\$5000 allocation annually)		
Chavonda Mills	is presently holding at \$1711.24.		
	2. <b>Expenditures</b> Pending expenditures are		
	the reimbursements for travel expenses		
	incurred by Nicole DeClouette when she		
	was attending the USGFC meeting.		
AAUP Redbooks	Chavonda Mills noted that university senate		Chavonda Mills to ensure
	leaders are given a copy of the most current		that an AAUP Redbook is
Chavonda Mills	edition of the AAUP (American Association		awarded to Carol Sapp and
	of University Professors) Redbook as a token		Heidi Fowler.
	of appreciation for their leadership service		
	and as a resource to inform future committee		Note from ECUS Secretary
	deliberation. Chavonda Mills surveyed the		During the preparation of
	standing committee chairs and executive		these minutes, it is noted
	committee members and found that only		that Redbooks have been
	Heidi Fowler (SAPC Chair) and Carol Sapp		delivered to Carol Sapp and
	(APC Chair) needed Redbooks. All others		Heidi Fowler.
	who were present at this meeting had one.		
	Chavonda Mills noted that Redbooks should		
	be delivered at or prior to the next ECUS-SCC		
	meeting, which is slated for 3 Feb 2017.		
VI. Unfinished Business			
Review of Action &			
Recommendations, Provide			
updates (if any) to Follow-up			
<b>Committee Annual Reports</b>	Due to the proximity to adjournment time,		
	consideration of the template and due date for		
Chavonda Mills	committee annual reports was postponed to a		
	future meeting.		
<b>Revisions to Committee</b>	Chavonda Mills reminded the standing	It was noted that this information	Chavonda Mills to ensure
Composition	committee chairs of the request for review of	will inform proposed revisions to	that composition revisions

	committee composition. Chairs were asked to	the composition of the university	of the university senate and		
Chavonda Mills	report whether or not changes were proposed.	senate. With current committee	its committees be an agenda		
Chavonda Minis	If so, they were reminded that ECUS is	compositions, there is a need for	item at a future ECUS-SCC		
	willing to assist in updating pertinent bylaws.	at least one additional elected	meeting.		
	To date, ECUS and FAPC have responded	faculty senator to avoid the need	meeting.		
	with no proposed changes to its composition.	of requesting that an elected			
	Yet to hear from are APC, CAPC, RPIPC,	faculty senator from SoCC serve			
	SAPC, SCON and SoCC. Chairs of these	on a second committee.			
	committees were invited to submit this	on a second commutee.			
VIII NI D	information by email to Chavonda Mills.				
VII. New Business					
Actions/Recommendations					
Steering of Items to	Due Date Individual Faculty Reports				
Committees	Chavonda Mills noted that consideration of				
CI I M'II	the Individual Faculty Reports (IFRs) policy				
Chavonda Mills	and procedures are being steered to FAPC. In				
	the procedures, the IFR due date is 15 March				
	which made more sense when these reports				
	were based on an academic year. Now that the				
	IFR is based on a calendar year, the due date				
	could reasonably be earlier. The Deans				
	Council will discuss the due date at its				
	December 2016 meeting and forward its				
	recommendation of due date to FAPC.				
University Senate Agenda	1. Tentative Agenda 20 Jan 2017: Based on	The motion (circulate minutes)	1. Chavonda Mills to draft		
and Minutes Review	the committee reports at this meeting	was approved.	the tentative agenda of		
	a. Motions There will be up to four		the university senate		
	motions on the agenda of this meeting		meeting.		
	of the university senate, specifically		2. Motions to be entered		
	i. CAPC (3)		into the online motion		
	1) Deactivation Bachelor of Music		database by CAPC (3),		
	Education		RPIPC (1).		
	2) Certificate Geographic		3. Craig Turner to		
	Information Science		circulate the DRAFT of		
	3) Certificate Sustainability		the university senate		
	ii. RPIPC (1)		meeting minutes to		

	T		
	1) Programs Serving Minors		university senators for
	Policy		review.
	b. <b>Reports</b> Administrative reports and		
	committee reports will also be agenda		
	items.		
	2. University Senate Minutes Review: A		
	MOTION that the DRAFT minutes of the 18		
	$\overline{Nov}$ 2016 meeting of the 2016-2017		
	university senate be circulated for		
	university senator review was made and		
	seconded.		
VIII Nama Maratina	seconded.		
VIII. Next Meeting			
(Tentative Agenda, Calendar)			
1. Calendar	20 Jan 2017 @ 2:00pm Univ. Senate A&S 2-72		
	3 Feb 2017 @ 2:00pm ECUS in 301 Parks		
	3 Feb 2017 @ 3:30pm ECUS-SCC in 301 Parks		
2. Tentative Agenda	Some of the deliberation today may have		Chavonda Mills to ensure
_	generated tentative agenda items for future		that such items (if any) are
	ECUS and ECUS-SCC meetings.		added to agendas of an
			ECUS and/or ECUS-SCC
			meeting in the future.
IX. Adjournment	As there was no further business to consider,	The motion to adjourn was	
	a MOTION to adjourn the meeting was made	approved and the meeting	
	and seconded.	adjourned at 4:45 pm.	

Distribution:

First; To Committee Membership for Review

Second: Posted to the Minutes Website

Apr	roved b	<b>7:</b>

Committee Chairperson (Including this Approval by chair at committee discretion)

COMMITTEE NAME: EXECUTIVE COMMITTEE OF THE UNIVERSITY SENATE (ECUS) WITH STANDING COMMITTEE CHAIRS COMMITTEE OFFICERS: CHAVONDA MILLS (CHAIR), NICOLE DECLOUETTE (VICE-CHAIR), CRAIG TURNER (SECRETARY) ACADEMIC YEAR: 2016-2017

AGGREGATE ATTENDANCE RECORD FOR MEETINGS OF THE EXECUTIVE COMMITTEE AND STANDING COMMITTEE CHAIRS "P" denotes Present, "A" denotes Absent, "R" denotes Regrets and "N/A" denotes Not Applicable.

Note: 2 Sep 2016 meeting canceled due to University officially closing (tropical storm)

Acronyms			Elected Faculty Senator; College of Arts & Sciences, CoB = College of Business; CoE = College of Education; CoHS = College of Health Sciences								
Meeting Dates		09-02-16	10-07-16	11-04-16	12-02-16	02-03-17	03-03-17	03-31-17	Present	Regrets	Absent
Nicole DeCloue EFS; CoE; ECU		N/A	P	P	R				2	1	0
Steve Dorman University Press	ident	N/A	R	R	R				0	3	0
Chavonda Mills EFS; CoAS; EC		N/A	P	P	P				3	0	0
Costas Spirou Interim Provost		N/A	P	P	P				3	0	0
Susan Steele EFS; CoHS; EC		N/A	P	P	R				2	1	0
John R. Swinton EFS; CoB; ECU		itus N/A	P	P	P				3	0	0
Craig Turner EFS; CoAS; EC	CUS Secretary	N/A	P	P	P				3	0	0
Shaundra Walke EFS; Library; E		N/A	P	P	P				3	0	0
Carol Sapp EFS; CoHS APO	C Chair	N/A	R	P	P				2	1	0
Lyndall Musche EFS; CoE; CAF		N/A	P	P	P				3	0	0
Alex Blazer EFS; CoAS; FA	PC Chair	N/A	P	R	P				2	1	0
Jan Hoffmann C EFS; CoAS, RP		N/A	P	P	P				3	0	0
Heidi Fowler EFS; CoHS, SA.	PC Chair	N/A	P	P	P				3	0	0

<sup>2</sup> December 2016 ECUS-SCC Meeting Minutes (FINAL DRAFT)